

AUCSA Annual Report 2018–2019

"ALL ABOARD"

"We may have all come on different ships, but we're in the same boat now." Martin Luther King, Jr.

> November 2019 By the AUCSA Board 2018-2019, for the Association and its members.

This document contains an overview and assessment of the AUCSA's goals and efforts during the entire office year of 2018-2019. While this document was created with the aim of it being as complete as possible, in order to avoid an overabundance of details not every matter pertaining to this board year was included. Should you wish to know more about a specific topic, please get in contact with the AUCSA Board currently in office.

> For any questions about the content of this document, please contact the AUCSA Board by emailing at <u>info@aucsa.nl.</u>



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1. LETTER FROM THE AUCSA BOARD 2018-2019

Dear Reader,

First and foremost, we would like to thank you, the members of the AUCSA, for your continued efforts towards making the AUC community a better place. We saw your liveliness, enthusiasm and dedication through the many events you attended and organised with great success, contributing to the peculiar bubble of joy located in Science Park. As such, we were very grateful to have been elected by you in the spring of 2018 to represent you to our best capabilities for a full year.

Before we took office, we did not dare to dream that a board year would bring us so much. After going through our transition period together with our predecessors, we were ready to start. We picked up the pace and got to work: we planned and organised the introductory period, helped committees create their first events, and conceptualised the annual financial budget. We then started focusing on the goals we had set earlier. After months of work, several General Assemblies, and spending hundreds of hours in board meetings, we can proudly say we have done our utmost best to reach our goals.

Before you is the Annual Report written by the AUCSA Board 2018-2019. It is a compendium of our efforts as a team, as perceived by us throughout the year. It contains many of our passion projects, events and measures we haven taken to make the AUCSA more accessible, and enjoyable for all of its members. In this report we reflect on progress and goals, describing their flaws and successes. We invite you to read about the many things that inspired us and kept us busy all year.

With love,

Your AUCSA Board 2018-2019 Marik Westerhof, Jasmijn Doorgeest, Willemijn de Hoop, Grace John, Siem Teusink and Berend Hilberts



2. PROGRESS AND GOALS

2.1 Committees

During our year in office we prioritised financial stability, and with this policy came a level of strictness in some areas. Still, we also noticed among both ourselves and committee members the need for acclimatisation with regard to the budget; there was simply more money to spend than in previous years. Being financially stable allowed committees to make investments for years to come, ranging from equipment to websites, supporting the improvement of event quality and outreach. In general, we noticed that committees put in great effort to step up the professionality of their events. At the same time, we acknowledge a significant gap between the number of projected events and the ones that were actually realised. This issue will be discussed further in the *Financial Summary* section of this report.

Apart from financial stability, we also focused on clear communication toward AUCSA's committees. To properly sustain all committees and their members, we made it a key aim to be precise and prompt with regard to the distribution of information, rules, tools and regulations. For example, we made sure the Committee Handbook was ready for use at the start of the semester, and reintroduced the Committee Assembly in October to directly communicate key information to all committees as well as open the floor for questions.

Among other things, we also streamlined some day-to-day processes such as the submission of event dates; we did so by creating a calendar submission form through which committees could easily make requests. Additionally, we reworked the concept of AUCSA Happy Boards Day in order to give attribute significance to the efforts and achievements of everyone who contributed to the Association in some way or another throughout the year.

2.2 Promotion and Social Platforms

Uni-Life

Keeping in mind the continuing decrease of Facebook use among AUCSA members, we decided to pick up a new promotional platform project initiated by the AUCSA Board 2017-2018. This project concerned the implementation of *Uni-Life*, a relatively recent social phone application already adopted by Erasmus University. To evaluate whether the app could facilitate the AUCSA's event promotion, we decided upon a trial of the app until we would leave office.

To our enjoyment, we experienced success with Uni-Life during the September Introduction Week. This was largely due to the app's central role as an event overview tool throughout the week, which prompted many new first-year students to download it. Additionally, through several promotional efforts we made it clear to new students that the app would not only be important during the Introduction Week, but also throughout the rest of the year.

In order to make the app central to event promotion within the AUCSA, we instructed committees that all of their events be featured in Uni-Life. While this seemingly worked the first few weeks, we quickly noticed that not all committees were uploading their events to the application. We identified several causes for this issue, among which (1) difficulty with uploading; (2) an abundance of social platforms, increasing the workload for committees; and



(3) the lack of proportional "rewards" due to a yet relatively small Uni-Life user base. After addressing the first problem to Uni-Life's founders, the issue was taken up and the user-friendliness of the app improved. However, we found that committees still had little incentive to upload their events to the app as they considered their promotional efforts to have more impact on other social platforms. In turn, many AUCSA members did not expect to benefit more from Uni-Life than any other social platform, and consequently did not use or download the app.

All in all, key problems we experienced during the trial of Uni-Life revolve around the committees' willingness to use it and the AUCSA members' incentive to download it. The issue behind these two problems, is the application's developing user-friendliness for committees and its lack of certain features that would incentivise AUCSA members to use it. Despite these problems, the AUCSA Board 2018-2019 does think Uni-Life or something similar holds future potential to carry the Association's promotional system together with the AUCSA website. In the meantime, we recommend that possible additions to the Uni-Life app be explored and its potential continued use within the Association deliberated.

Facebook

Despite a decrease in the use of Facebook, and also *because* of it, at many times during our board year we found ourselves discussing possibilities for improvement within this platform. Keeping in mind that one of the issues with this social platform is its rather restricted access—meaning, the need for a profile, the need to be "friends" with *Bae Youseeusey* in order to get updates, and so forth—we decided upon a trial move from the "Bae" persona to the AUCSA page. This switch enabled several positive developments, among which (1) the ease of publicizing information normally hidden behind barrier of needing to be friends with "Bae"; (2) the potential for a better AUCSA image on Facebook, as the page was previously inactive and empty; and (3) a place for incoming students to gather impressions about the AUCSA Board by providing features such as automatic publishing and insights into Facebook statistics.

Instagram

Throughout the year we noticed that Instagram is becoming an increasingly useful platform for the Association, not only in terms of promoting events but also for spreading general information and engaging with the members. Through the use of the Story feature, we were able to help committees in the advertisement of their events, keep the community updated about important news, and in return ask our members for their opinion on significant matters.

Although there is still a lot we have not discovered ourselves, we have reason to believe Instagram has played a key role in the communications between the AUCSA Board and the members during the year 2018-2019. We recommend that the features of this application be explored further in order to discover even more potential benefits for the AUCSA.



Website

Encouraged by the ever-strengthening need for another social platform to replace—or at least complement—Facebook, we decided upon a partial redesign of the MyAUC website. We envisioned that an increase in the website's user-friendliness, as well as the addition of new features, could shift some of the attention to this medium and as such remove at least some of the Association's reliance on Facebook.

In practice, the changes made to the website include the following: the separation of <u>myauc.nl</u> into two different websites, such that one now visits either <u>aucsa.nl</u> (AUCSA) *or* <u>aucsc.nl</u> (Student Council); improvement of home page lay-out; restructuring of calendar; addition of comment tool under events; creation of an entry tool through which committees can submit their events to the calendar; and the addition of a feature which displays upcoming events of a specific committee on their respective page on the website.

As you may have gathered from the overview above, *events* were the focus of this redevelopment. By improving the calendar's aesthetic, its navigation tools, and the event submission process behind it, we expected the calendar to become more appealing and functional. Other changes made to the website contributed mostly to its overall attractiveness, performance, and clarity. It has now become easier to find whatever one wants to find, since everything is now less clicks away than it was before.

Overall, we believe this redevelopment has contributed to the realisation of a bigger vision; a vision in which the website is functionable and user-friendly enough for the AUCSA to rely on it for more matters than solely the circulation of basic information. Thus, the redesign plan we executed during our year in office could be viewed as simply the start of a long-term project to establish the AUCSA website as an important social platform, one that may be able to carry large parts of the Association's communication and/or promotional efforts. However, it should be up to succeeding AUCSA Boards to evaluate whether this is indeed a goal worth pursuing.

2.3 Security and safety at AUCSA events

Becoming an AUCSA Board member usually goes hand in hand with completing an emergency response training (BHV), which comes with the responsibility of maintaining the safety and welfare of members during AUCSA events. Keeping this responsibility in mind, we spent a considerable amount of time on crisis management throughout our year in office. We aimed at making security and safety at AUCSA events a key priority, grounded in a crisis management policy we wrote at the start of the academic year. According to this policy, we would first anticipate worst case scenarios during our event planning; assign tasks to each person if a crisis were to occur; and finally, prepare for concise and clear dialogue during crisis. After every event we evaluated our performance in general, but also with regard to crisis management in order to ensure continual improvement.

We also took some more obvious actions, such as the employment of security guards at Winter Formal to make sure everyone was safe and secure during the party. Before this event, our Board took part in a Sexual Violence Response Workshop led by the Student Life Officer in order



to learn about adequate responses to different kinds of incidents. With the objective to extend this knowledge further than ourselves, we ensured that the same workshop was given to most AUCSA committees. We believed this would give committee members the ability to show supportive behaviour to AUC students attending their events.

We remained careful about security and safety throughout the year, well until Dormfest—our very last event. For this festival, we made sure to be compliant with the municipality's standards and procedures concerning safety, and we hired two first aid personnel as well as two security guards. All in all, during our year in office we made it one of our key priorities to isolate crisis, minimise damage and expedite recovery. We have learned from the challenges we faced while doing so, and have made it our mission to create a comfortable, safe and secure environment for every AUCSA member.

2.4 External outreach

This year, we directed part of our target focus outside AUCSA and its committees. We considerably strengthened the bond between AUCSA and the Student Council, and had an excellent collegial relationship with all the staff working at the academic building. Additionally, we attended the meetings of the <u>Engagement Council</u>, an initiative by AUC to bundle several parties in and around Science Park, and we set up the philanthropic <u>TomTom AUCSA Fund</u> for Football Club Zeeburgia. Furthermore, we reached beyond the bubble borders, providing the <u>UCSRN</u> Executive Board with the necessary support (and members) for them in order to continue their existence and flourish. In a similar fashion, we built bridges between AUC and sister University Colleges, in particular to the one closest to our hearts: University College Utrecht.

2.5 Diversity

Our goal was to create a comfortable and understanding environment for both incoming and present students. A clear example of this goal was when we made the decision to cancel Sinterklaas celebrations during AUCSA events due to the controversial perspectives regarding this holiday in previous years. We wanted to listen to the student body's needs and opinions. Furthermore, we attended a diversity-related panel discussion, diversity training and took part in Diversity Commission's focus groups in order to gain more awareness in this area. We also worked very closely with the Diversity Commission, the supplementary body that represents the AUCSA Board to celebrate the wealth of diversity at AUC. We updated its mission statement and set up an advisory role for the Commission, so that committees can ask for guidance and advice in making committee events more inclusive. We would like to thank the board of the Diversity Commission for their help in maintaining our goals.

2.6 Investing in the future

AUCSA Press Team

Something that we gave shape to at the end of the year was the AUCSA Press Team. A group of students was interested in providing support of making teasers, promotional videos, and aftermovies for committees and the Association in general. They made a promotional video for Dormfest as well as an aftermovie of the Dormsessions Festival as pilots and together we



established a structure for them to work with next year. It is now up to the new board to expand on the initiative and embed it further within the workings of the association.

Redesign of Committee Banners

With the removal of the high tables from the AUC foyer and consequently our committees' ability to use them as promotional islands to engage the student population, we had to come up with a better solution. The long black tables were merely a stop gap solution until we could implement our new design, four high round tables and new roll-up banners for committees to put next to them. As the implementation of this plan took longer than expected, the designs were passed on to the AUCSA Board 2019-2020 such that they could continue and finalise the execution of this project.

Poster Board

With a decrease in the use of Facebook, and in the absence of a fully developed alternative, we felt it was necessary to get more value out of committees' promotional posters spread around the Academic Building. Seeing the demand for a designated central place for these posters, we concluded that it would be useful to have an AUCSA poster board somewhere in the AB. We saw this as an opportunity for increased clarity, and a decrease of poster overload on all other pin boards hanging around the AB. As such, the AUCSA poster board would not only provide a comprehensive overview of events and opportunities, it would also mitigate the need for a big stack of posters for each and every event.

During our transition period, we passed on our findings and communications with AUC management to the AUCSA Board 2019-2020 because the project still needed some time and dedication for it to become reality. We are glad our successors took up this task once we were out of office, and want to thank them for putting in the time and effort to make it happen.

Sustainability Commission

Throughout the academic year, we had meetings with several students who requested that the AUCSA be more involved in matters concerning the current climate and ecological crises. Although we initially experienced difficulty in shaping the way in which the AUCSA should be involved, we did acknowledge the need for such issues to be a central feat of the Association. In the end, we concluded that the establishment of an internal commission specifically dedicated to this matter would be a starting point for the AUCSA's mission to become more environmentally friendly.

Soon after, discussions during the Open Floor of the Elections General Assembly (33th GA) about the Association's environmental friendliness indicated a widely shared need for a more sustainable AUCSA. After the idea of installing a new commission gathered positive responses from the GA audience, we decided to draft a plan for a Sustainability Commission to be officially founded in 2019-2020.

This plan, along with encouragements for its realisation and remarks about the importance of the issue, were passed on to the AUCSA Board 2019-2020. We are happy to see that they have



successfully taken up the project and officially established the new Commission, and we trust this year's AUCSA Board as well as upcoming generations to uphold environmental sustainability as a central part of the Association.



3. EVENT EVALUATION

3.1 Introduction Period

In order to provide new students with a great start to their AUC career, we worked nearly the entire summer of 2018 on organising the September introduction period. Big changes were made to integrate committees into the week, allowing first-years to quickly familiarise themselves with everything the AUCSA has to offer. We weaved in committee-(co)organised events throughout the week, and made substantial improvements to the Committee Market. For the latter we created clusters of committees with similar interest fields, meaning students were able to freely walk between the committees within a cluster for a generous amount of time. We believe this system was implemented very successfully, and were happy to see that the AUCSA Board 2019-2020 adapted this system for their own Introduction Week as well.

With regard to the February Introduction Week, we expanded the program for February starters and exchange students with a borrel on Wednesday in The Poolbar. We noticed this event was a great opportunity for the incoming students to get acquainted a little earlier, providing a better start to their journey which commenced only a few days after they arrived.

3.2 General Assemblies

The General Assemblies went smoothly this year. Although we did not make any major changes to their structure compared to previous years, we did introduce some small improvements such as the differently colored voting ballots and a changed common room set-up with extra rows of tables. We were quite happy with the great amount of engagement and questions from the audience at the GAs this year, especially during the Open Floor of the Elections GA. One of the particularly interesting matters addressed by the members during this Open Floor, was the implementation of a new Elections voting system. There was a shared view among the audience that the Association should look into new ways of voting, to make GAs more open and the voting itself more secure. Members also requested that more attention be given to Open Floors during General Assemblies, since they are the perfect way for members to discuss the workings of the Association and immediately vote on changes.

3.3 Winter Formal

This year's Winter Formal was wildly successful, with a large portion of our Association's members putting on their finest outfits and joining us to celebrate the end of the first semester and the year 2018. The Academic Building was transformed into a dreamy December dance floor and students, staff, and teachers alike enjoyed the wonderful evening filled with great performances, tasty snacks, and refreshing beverages. We would like to thank AUCafé and their BarCrew for keeping us warm with their hot gluhwein and refreshing us with their frosty beers. We would also like to thank our Yearbook Committee for setting up a glamorous photo booth to document the night. Lastly, special thanks go to the Winter Formal Team 2019:

Willemijn de Hoop	Chair
Margot Zomer	Decorations Manager
Ailsa Traves	Logistics Manager
Floor Verhoogt	Stage Manager



3.4 Dormfest

Dormfest Presents: Funky Farm was, like previous years, a massively successful event. At its core the Dormfest experience remained the same with a focus on good vibes, great artists, amazing performances, plenty of drinks to keep the crowd hydrated, and delicious food to keep the party fueled. This year's Dormfest saw the highest attendance ever with over a thousand people present. To accommodate the larger crowd it was decided that, for the first time ever, we would hire professional first aid staff and security officers. This way we made sure that everyone could experience Dormfest safely and improve the professionalism of the event.

We would like to thank the committees and volunteers who put in a lot of effort to make this Dormfest edition extra special: AUCafé and BarCrew serving out wine and slushies, Solace making those delicious cocktails, Junket popping corn, Cuisine providing ramen and dumplings to lunch on, Catch hosting horseshoe pong and supervising the high striker, Jeugdlab flaring up everyone's outfits with their outstanding face paint, ART making sure your creative energy could be funneled into moulding clay creatures, PlayUC's game stand, Hands On's raffle, SlayUC lighting the fire with their dance performance, and last but not least AUC Webradio with their electronic beats. We also want to express our gratitude to the Dormfest Team 2019:

Willemijn de Hoop	Co-Chair
Berend Hilberts	Co-Chair
Charlotte Kroese	Secretary
Felipe Carvalho	Treasurer
Limei Gunn	Food & Beverages
Boris Koehoorn	Logistics
Margot Zomer	Decorations
Hanabi Ono	Artists
Jens van der Weide	Promotion



4. LETTER FROM AUDIT

As quoted from the general email sent out on 13 September 2019, titled '4th Quarter Audit Letter'.

"Dear AUCSA member,

Four times per year, the Audit Commission aims to stimulate the financial potential of the AUCSA by analyzing the financial administration and providing both short term and long term recommendations. In this letter, we present our findings and recommendations for the months of may, june and july. The treasurer and vice treasurer that we worked with in the past year were Willemijn de Hoop and Siem Teusink respectively. This year's duo consists of Julien Vandermosten, treasurer, and Rosa Wijnen, vice treasurer.

Firstly, we are pleased to announce that there is a new board consisting of three individuals, Ksenia Avakyan, Igor Bobic, and Masha Nefedova. The transition between the old and the new board went smoothly where each new member had a one on one meeting with an old audit member. This ensured that each new member understood how to audit the budget and could ask any questions right away.

Secondly, we would like to point out that communication between the treasurer and the audit commission is going well. Over the summer planning a meeting is quite difficult, but all of the members of the new audit commission, the new and old treasurer, and new vice treasurer were present at the summer meeting. During the meeting, both of the treasurers would explain and fix problems that were found within the budget. These problems would mostly include receipts that were not visible and miscalculations. Fortunately, there were no severe issues found within the budget this quarter.

Regarding the role of Audit, the chair, treasurer and vice-treasurer. The proposed changes around the end of year switch between treasurer were implemented. The meeting for the fourth Audit was held not only with the previous treasurer, Willemijn De Hoop, but also the current one, Julien Vandermosten. Whereas Willemijn De Hoop was responsible for processing the Audit comments, Julien Vandermosten was involved in the process and by being present at the meeting was immediately fully aware of how the budget was left for him. This mechanism ensures a transition of treasurers that is both smooth and clear. It is smooth in the sense that Julien is aware of anything that happened in the last quarter of the previous year, since it is obvious were the responsibility of each treasurer begins and ends. It was also discussed and agreed upon between the AUCSA and the current treasurer that the Audit commission should have more power in warning the treasurer in case of mistakes. Ideas about what the treasurer must do if he does not correctly fulfill his responsibilities are currently in discussion.

As the year has ended, we would like to thank Willemijn De Hoop for her hard work, cooperation and dedication towards the AUCSA's budget. Not only has she completed her work diligently but also made efforts to communicate effectively with the Audit commission. We would also like to thank her for the new color coding system she implemented. This system



makes it easier for the Audit commission to check the budget. We hope to see similar behaviour from the new treasurer.

If there are any questions or remarks about the content of this letter, the financial procedures of the AUCSA, or about the Audit Commission itself, you may approach us in person or by email to audit@aucsa.nl.

Kind regards,

The Audit Commision 2018-2019, 2019-2020

Laura Gerriste, Leander Schagen, Twan Stegeman, Ludovica Schaerf, Ksenia Avakyan, Igor Bobic, and Masha Nefedova"

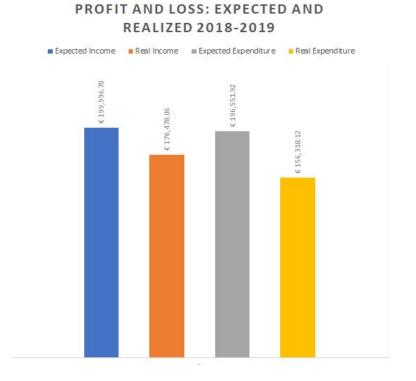


5. SUMMARY OF THE FINANCIAL YEAR 2018-2019

Balance on 1 August 2019

AUCSA: Bala	nce 01/08/2019						
Assets				Liabilities			
Accounts				Accounts pa	id_		
	Bank account - AUCSA	€ 12	,286.44	8	Bar Guarantee Solace	€	3,000.00
	Bank account - TEDxAUCollege	€	796.72		Dormfest Artist	€	413.50
	Savings	€ 2,	500.00		Yearbook Printing Cost	€	742.07
					Inprint lauch event	€	43.43
Received					Reimbursement Jeugdlab	€	101.55
					Springboard	€	50.41
	Maslow Contribution	€	600.00		Dormfest Makro order	€	744.19
	Dormfest Cash payment	€ 1	,435.00		Cloudnine solace	€	15.20
	AUC Yearbook payment, 275*11 eu	€ 3	,025.00		Reimbursement Dormest	€	150.00
	Dormfest hay bills deposit	€	75.00		Donation AUCAA	€	600.00
	AUC contribution Dormfest	€	350.00		Poesiat en Kater Dormfest	€	2,361.92
Dormfest Online sales		€	410.00		Photographer Solace	€	100.00
					Dormfest Permit	€	1,437.00
Receivables					Website Development	€	1,089.00
	Gemeente contribution Jeugdlab 18	€ 1	,200.00		USC rent	€	2,015.00
	Duwoners contribution Dormfest	€ 1	,500.00		Reimbursement male football team	€	480.00
					Reimbursement female football tean	€	387.50
					Zeeburgia	€	2,000.00
					GoRoadTrip	€	12.72
					Transfer to savings account	€	2,500.00
Total (excl sa	vings)	€ 21	,678.16	Total		€	18,243.49
				Equity		€	3.434.67

Profit & Loss 2018-2019





Summary & reflection of the financial year 2018-2019

When we started our year, there was an equity of roughly €–6.400,-. This deficit was the only thing left from the equity of almost minus forty-thousand euros with which the AUCSA Board 2017-2018 started their term. Our predecessors have put an incredible amount of work into the reduction of this negative equity, an effort for which we would like to thank them once again.

The AUCSA Board 2017-2018 achieved this substantial removal of depth by looking critically at the budgets of committees, teams, commissions and AUCSA Board, removing unnecessary costs and evaluating the rationality behind projected incomes. Since we shared the belief in this critical mindset, we introduced a new pillar called Financial Health at the beginning of our own board year. The introduction of this pillar demonstrates our intention to take all necessary action to prevent the Association from getting into depth again. Even though we did not have nearly as big of a deficit to work with as our predecessors, it is for these reasons that we valued the mindset of critically looking at income and expenses. We took our time evaluating them on criteria such as rationality and necessity, while also keeping in mind we had a wider budget to work with than the AUCSA Board 2017-2018. As a result, we were able to lower some ticket prices—thereby increasingly sponsoring AUC students—and spend more on long-term investments and on Dormfest, which was a break-even event the year before.

While preparing for the Budget General Assembly in February we noticed the Association was underspending. Though it is important to note that this seems to have become an annual occurrence—at least before the year 2017-2018—we did not take the underspending issue lightly. We found the foundation of this issue to be in a discrepancy between the number of projected and realised committee events. Essentially, committees were not realizing all of the events they had originally budgeted for, causing there to be less income but also much less expenditure. We partly tackled this issue by removing events that had a significantly small chance of actually being organised in the second semester, and redistribute whatever money became available during our preparations for the February Budget GA. However, after noticing a couple of months later that we were again underspending, we went through all committee budgets again, decreasing unforeseen costs and reminding committees of the funds available to them. The level of underspending was brought down significantly by allocating funds to investments such as the new AUCSA website. Additionally, we were faced with some rather large amounts of unforeseen costs in the spring semester as a result of incidents and event cancelations, which reduced the underspending even more.

At the end of the financial year, being per the first of August 2019, we ended with a net profit of roughly \pounds 20.000,-. However, this number does not include the negative equity with which we started at the beginning of the year. Additionally, after the first of August there were still a number of open invoices which needed to be paid (e.g. for Dormfest and the website), which are visible on the Balance Sheet as introduced in the first section of this financial summary. The resulting equity for the financial year of 2019-2020 was roughly \pounds 3.400,- meaning the AUCSA is now completely out of depth. Fortunately, this provides opportunities for the improvement of equipment and event quality. Still, we do believe all costs should remain justifiable—a matter we have covered extensively during our transition period with the AUCSA Board 2019-2020. We



are confident they will take our advice to heart, keeping the budget realistic and financially healthy.

We would like to thank the Audit Commission for their continuous efforts to check up on the AUCSA treasury, and acknowledge the great relationship we had with them this year. They were always punctual, willing to think and work with us and mindful of general trends or issues that they spotted during their audits. It is because of their input that we changed the Policy Manual's article concerning the Audits Commissions' members. It is now possible for committee members to be part of the Commission, as long as they do not audit the budget of their respective committee, which allows the Commission to have a wider target audience for the recruitment of new members.

Lastly, we would like to thank the AUCSA Board 2017-2018 and specifically the Treasurer, Charlotte Kroese, and the Vice-Treasurer, Berend Jansen, for their efforts during their time in office as well as their continuous support throughout the following year.

The Treasury 2018-2019,

Willemijn de Hoop and Siem Teusink



6. CONCLUDING NOTES

All in all, we are tremendously grateful for all the opportunities we've had throughout the year. Besides thanking all the members for their support and input, we would like to extend our thanks to several people.

- The *AUCSA Board 2017-2018*: our parent Board, consisting of Ishvar, Louise, Charlotte, Berend, Gerold and Noa, for their guidance and—not to be forgotten—their colorful metaphors.
- The many *committees, commissions, and teams of 2018-2019* that worked under the banner of the AUCSA during our board year. You truly make the community what it is.
- The *Advisory Council 2018-2019* consisting of Berend, Louise, Noa and Tamara for their guidance and truthful judgement when in need.
- The *AUCSA Board 2019-2020*: our successors Jet, Maurits, Julien, Alexander, Rosa and Boris, who now took over control over our metaphorical ship, and shall always remain our lovely baby board.

You have successfully reached the end of the report. Thank you for reading!

Your AUCSA Board 2018-2019,

Marik Westerhof	President
Jasmijn Doorgeest	Secretary
Willemijn de Hoop	Treasurer
Grace John Elias Sadek	Committee Affairs Officer
Siem Teusink	Committee Affairs Officer
Berend Hilberts	Committee Affairs Officer